



IPF Evaluation



Tirana, 22-23 May 2019



Background

- Title: Evaluation of the Western Balkans Investment Framework
Technical Assistance Instrument: Infrastructure Project Facility;
- Based on initiative from bilateral donors;
- External consultants (framework contract);
- Submitted in March 2019 / revisions;
- 12 main Findings & 9 Recommendations.



Main Findings

Nr.	Finding	Status
1	TA GAFs do not always reflect the maturity status of projects, scope is not always well defined.	GAF is continuously improving, proposal under discussion (deadlines, def. of scope)
2	Unclear supervisory structure of IPFs leads to lack of beneficiary ownership.	Review and improve sub-project implementation (ongoing effort).
3	Improve set up of IPFs, improve monitoring of sub-projects.	Organisational optimisation under discussion.



Main Findings

Nr.	Finding	Status
4 & 5	Consider other IPF procurement options (open, framework, lots).	Other procurement options not suitable.
6	Move tail-end maturity TA into INV component (supervision, detailed design).	Review and efforts underway. SoW will no longer be allocated to IPFs.
7 – 9	ToR preparation and sub-project preparation system inefficient (too time consuming), quality improvements.	Efforts underway to streamline & make more efficient ToR preparation & implementation.



Main Findings

Nr.	Finding	Status
10	IPF – beneficiary country meetings, need to improve > portfolio review meetings.	IPF / beneficiary meetings should remain, but follow up meetings can be organised.
11	Create sub-project steering committees involving all actors.	
12	Improve communication and visibility activities at IPF level.	C&V coordination efforts are under way. Closer liaison with EUDs & WBIF Secretariat/IFICO.



Main Recommendations

Nr.	Recommendation	Status
1 – 4	<p>Strengthen the overall IPF management framework, establish IPF program management team (PMT).</p> <ul style="list-style-type: none">- Allocate IPF portfolio management into this IPF PMT.- IPFs concentration on delivery, management issues with IPF PMT.- Create sub-project Steering Committees for implementation monitoring.	Advanced discussions / ongoing, streamlining of roles and functions, rather than establishing new institutional structure.
5	Strengthen beneficiary involvement and ownership.	(above)



Main Recommendations

Nr.	Recommendation	Status
6	Strengthen IPF monitoring functions through IPF Country Manager.	Functional review ongoing will lead to improvements.
7	IPF intervention only for maturing of projects.	Current practice, SoW no longer for IPFs.
8	Apply open tender for IPF procurement, review selection and award criteria.	Procurement, selection & award criteria in line with international practice & applicable EU laws.
9	Raise quality targets on project preparation.	Ongoing effort to improve quality targets.