



EUROPEAN COMMISSION  
Enlargement Directorate-General

Financial instruments and Regional Programmes  
**Regional Programmes**

Brussels  
DG ELARG D3 Ares (2010) 457895

## **- Minutes and conclusions-**

### **Second Meeting OF THE WESTERN BALKANS INVESTMENT FRAMEWORK (WBIF) Steering Committee**

**Prague, Thursday 24 and Friday 25 June 2010**

---

#### **Conclusions**

The meeting was the second Steering Committee (SC) of the Joint Grant Facility (JGF) of the WBIF and took place in a spirit of good collaboration. The key conclusions were:

- The WBIF is proving to be successful, with 78 projects ongoing 7 months after launch, and with a clear coordination and strategy part implemented effectively through the Project Financiers' Group (PFG)/SC meetings;
- It is agreed to launch a first review of WBIF with a working group to be widened to include the European Western Balkans Joint Fund (EWBJF) co-chair of the SC. A report of the work will be presented in December;
- There is a keen anticipation to see results on the ground and a consensus that the impacts should be monitored including the use of the logframe that had been proposed. The approach used should be simple, quick and efficient.
- The need for new financial resources remains.

#### **Strategic part**

- The sectoral approach adopted for the SC meetings should be continued with "Transport" to be the topic in December 2010, "Social" in June 2011 and "Competitiveness" after;
- It is expected that other bilateral activities in the Western Balkans will be presented at future meetings.

#### **Operational part**

- The SC took note of the work prepared by the PFG and approved the 13 projects proposed for grants;
- There will be no new call for project submissions in 2010. However, 10 postponed projects can continue to be further developed;
- The next SC meeting will be on 16 December 2010.

## **WBIF Steering Committee meeting – Minutes**

The meeting took place over two days at the Žofín Palace, Prague and was co-chaired by Mr. Pavel Stepanek, Ministry of Finance, Czech Republic, as the representative of the hosts, and Mr Gerhard Schumann-Hitzler, Director DG Enlargement, European Commission.

### **Strategic Part - Thursday 24 June**

<b><i>Welcoming remarks</i></b>
---------------------------------

The meeting was opened with introductory remarks from a panel of high-level speakers led by the Czech Prime Minister, Mr Jan Fischer, and comprising senior representatives of the European Commission (EC) and the International Financial Institutions (IFIs) who are members of the WBIF. All of the speakers confirmed their support for the WBIF and for its further development.

- Mr Fischer highlighted the Czech Republic's long-standing commitment to the accession process for the Western Balkans and in particular its support for the WBIF, the development of which had been a key activity under the Czech EU Presidency in 2009. He stressed the importance of ensuring that much needed capital continues to flow to the Western Balkans in the post crisis phase and noted the importance of WBIF as a conduit for such funds. He announced a new Czech contribution of EUR 1 million in the EWBIF. Mr Fischer emphasised the need for greater participation of both EU and non-EU donors in order to ensure the widest possible international base. From a long-term perspective, it is fundamental to keep the WBIF management and administration cost-effective.
- Gerhard Schumann-Hitzler of the European Commission emphasised the value of the coordination platform provided by the WBIF which brings together the countries of the region, the European Commission, IFIs and bilateral donors. The WBIF is fully in line with the EU's renewed consensus on accession as stated at the recent Sarajevo summit and it provides a mechanism to assist the region as it emerges from crisis and seeks to avoid a sovereign debt crisis. It can also contribute to smart, sustainable and inclusive growth in the region, reflecting Agenda 2020 as recently endorsed by the European Council.
- EBRD Vice President, Horst Reichenbach noted that the EBRD's AGM in Zagreb in May had reconfirmed the Western Balkans as one of the top geographical priorities for the Bank and that they welcomed the increased cooperation between the EC and IFIs. The WBIF and the Vienna Initiative - focused on financial stability - both demonstrated that while challenging in terms of institutional procedures, such cooperation was possible. He stressed the importance of coming up with creative approaches and innovative products to support the region as it emerges from the economic crisis.
- Dominique de Crayencour, EIB's Director for Institutional Affairs, reiterated EIB's support for the WBIF, which is a sophisticated mechanism to blend loans and grants for priority projects, with the objective of leveraging investment at a

crucial time. He informed the meeting of the priority that the EIB places on the region and announced that it would open a regional office shortly. He stressed the importance of the forthcoming review of WBIF and ensuring that it continues to operate as effectively and efficiently as possible.

- The CEB's Vice Governor, Imre Tarafas, noted that social inclusion was an essential part of development in the Western Balkans and that this fell within their mandate. The CEB believes that the WBIF provides a useful way for the international community and the region to work together and he stressed how much they value their relationships with the Beneficiaries.

### ***Update on latest Political and Economic Developments in the region***

Ms Jelica Minic, Deputy Secretary General, of the Regional Cooperation Council (RCC), provided an overview of recent developments in the region which was positive. There is a new sense of responsibility and rapprochement building on durable stability and regional cooperation which is laying the ground for the resolution of outstanding issues. Crucially there was a synergy of strategic vision as evidenced from the Summit of Heads of State of the South East Europe Cooperation Process on 23 June. The RCC's Annual Report and its Strategy for 2011-2013 were adopted at this summit. She provided an outline of the RCC programme of activities and the sectoral regional initiatives that are also ongoing (ECT, SEETO and RENA).

Mr Oleg Levitin, Senior Political Counsellor, EBRD presented an analysis of recent political and economic changes concluding that the trend towards stability continues. While the economic crisis had had a severe impact on the region there had been little evidence of social unrest and political stability had been maintained. There have been positive developments in the crime conciliation process, and an improvement in relations within the triangle Belgrade-Sarajevo-Zagreb, while the Slovenian-Croat border issue has been separated from the accession process. Relations between Pristina and Belgrade remain an issue. The main challenge for the region will be to move from crisis management to longer term measures that ensure smart growth is in line with EU2020. The extent of the potential sovereign debt crisis in the region was highlighted.

During the discussion Serbia highlighted the fact that the crisis is more protracted and deeper than predicted with budget austerity cuts affecting investment and capacity of the States to borrow funds.

### ***Presentation of IFI and European Commission activities in the Western Balkans***

Mr. Stephan Sellen, Deputy Director General for Loans, CEB provided an overview of CEB's activities which are focussed around social cohesion. Approximately EUR 2.4 billion is lent on an annual basis to a target group of some 21 countries of which 6 are in the Western Balkans. This lending is focussed around three sectoral lines of action namely: strengthening social integration, managing environment and

supporting public infrastructure with a social vocation (health, education, justice and administrative).

Mr Claudio Viezzoli, Director, Western Balkans, EBRD, explained how their business in the region had grown from a volume of 600m Euros per year in 2007 to EUR 1.1bn in 2010 accounted for by some 65 active projects. EBRD has a network of 7 offices in Western Balkans with a business model based around dialogue with governments, good execution, regional hubs in Belgrade, Zagreb and Sarajevo and delegation of decision making. They have recently put in place a number of streamlined facilities (eg Local Enterprise Facility) and they plan to continue to grow their business with a balanced approach across the infrastructure sectors.

Mr. Dominique de Crayencour, Director for Institutional Affairs for EIB, described how EIB had a mission to support EU policy and standards and was the Bank of the EU. Total lending activity in 2009 was 79bn Euros of which 70bn Euros was within the EU. The organisation is lean with little local presence but has lent 6.1bn Euros to Western Balkans countries in the last six years. Lending in 2009 increased by three times to EUR 2.5bn in response to the financial crisis and also saw the introduction of their SME product. In 2010 they are continuing to support SMEs, public infrastructure projects and climate related actions.

Mr, Theodore Ahlers, Operations Director, ECA region, World Bank, explained that the Bank had 20 years experience in the region, significant local presence and over the period 1995-2010 had lent \$7.3bn to the region. The current pipeline stands at \$1.4bn for the next four years. Analytical work is core part of World Bank support and they place a strong emphasis on regional cooperation. He cleared stated the Bank's desire to have a closer association with WBIF and also expressed a willingness to work with KfW in Kosovo.

Mr Yngve Engström, Head of Unit Regional Programmes, DG Enlargement, explained that the Instrument for Pre-Accession (IPA) had, since 2007, been the single instrument to meet the Copenhagen criteria and to adopt the EU acquis. IPA has two components which are common to potential candidate and candidate status countries alike (institution building and cross border cooperation), and three which apply only to candidate status countries (regional development, human resources and rural development). Overall IPA support allocated has been EUR 6.8bn for the period 2007-2013 in the form of grants (3.4bn Euros for the period 2007-2010). The EC has pledged continued support at a time when bi-lateral support is reducing.

The discussion highlighted a number of key issues referred to by the presenters and in particular the importance of:

- Continuous improvement and an emphasis on efficiency and effectiveness
- The voice of the National IPA Coordinators (NIPACs) and the need to continue to strengthen them
- The review and the need for this also to be simple, quick and efficient whilst also being inclusive.

## ***Role of WBIF in Promoting Accession and Investments: Overview of Strategies for Infrastructure Investment***

Mr. Yngve Engström, Head of Unit Regional Programmes, DG Enlargement, provided an overview of the importance of regional cooperation in infrastructure development for the transport-energy-environment and social sector and the key issues facing each sector. In transport the achievement of the Core Transport Network is moving forward under the forthcoming Transport Community Treaty while in the energy sector the Energy Community Treaty provides a focus on the key issues for the region. In the environment sector a new initiative has been launched called the Regional Environmental Network for Accession (RENA). The social sector is only partially covered by the EU Acquis but the impact of the financial crisis makes it important to review how this sector can be strengthened at future meetings of the SC. Overall WBIF is supported by the following regional initiatives: DABLAS, RENA, SEETO, ECS, IFI Advisory Group and RCC. He outlined the next steps to be the strengthening of WBIF, the pooling of resources and replenishment of funds, and the pro-active use of EU accession frameworks and mechanisms.

### **Focus on Energy Efficiency**

Ms Violeta Koganiceanu, Head of Infrastructure, Energy Community Secretariat, provided an overview of Energy Efficiency in the Energy Community. She explained that the Energy Community Treaty came into force in 2006 with 8 contracting parties (including Moldova). The Energy Efficiency Task Force had developed a work programme focussed around an Energy Efficiency Action Plan, monitoring of the plan, a road map for the implementation of the directives and an awareness raising campaign. She also outlined the specific opportunities within the building sector.

### **Focus on Environment**

Mr Aleksandar Drljevic, Deputy Minister for European Integration, Montenegro announced that the Parliament of Montenegro had recently defined Montenegro as an ecological state and went on to explain how they are utilising IPA funding in the environment sector. They currently benefit from IPA 1 & 2 and are drafting proposals for IPA 3. He provided positive feedback on the support they were receiving from IPF and emphasised the importance of monitoring and evaluation in overall project cycle management. Montenegro has prepared a number of master plans in environment related areas (sustainable development, water and waste management, coastal zone protection etc) and he also stressed the importance of regional and trans-boundary issues.

The following points were raised during the question and answer session:

- The Czech Republic offered to host a special seminar in September to provide an open forum for discussion between the NIPACs, the EC and the IFIs
- The issue of how WBIF could contribute towards climate change adaptation and mitigation measures was discussed and it was agreed that climate change should feature amongst performance indicators.
- A good example of donor collaboration in the energy efficiency field is the Green for Growth fund which is a collaborative effort between KfW

and EBRD with a share contribution by the EC.

## **Operational part - Friday 25<sup>th</sup> June**

### ***Presentation of Activities of Bilateral Financial Institutions and Donors in Western Balkans***

Mr Roland Siller, First Vice-President, KfW (Germany), provided an overview of the activities of KfW, the first promotional Bank in Europe which was founded post World War 2. The core of KfW is SME finance in Germany which accounts for over 70% of its overall lending of 70bn Euros. KfW's activities in Western Balkans are focussed along the same principles as in Germany (Financial and private sector development, Energy and Municipal Infrastructure). The Bank has a long standing presence in the Western Balkans, which is part of the Europe and Caucasus region, and has an annual disbursement of EUR 700 million.

Mr Stephen McClelland, Head of Europe Programmes, DFID, gave an overview of DFID's activities in the Western Balkans. He confirmed that the new UK Government remained committed to growing its overseas aid budget to 0.7% of GDP by 2013. However, DFID is winding down its presence in the Western Balkans as part of its focus to provide aid to the poorest regions of the world. The offices in Serbia and Bosnia and Hercegovina will be closed in the next year and Kosovo is under review. DFID sees WBIF as a potential model for other areas of the world and has contributed a logframe as one of its objectives is to see an effective monitoring and evaluation system in place.

Mr Pavel Kafka, Director General, Czech Development Agency, confirmed that the Czech Government strongly supports the process of EU integration. The Development Agency was set up in 2008 and has developed a strategy around the environment and agriculture sectors. Approximately 22% of the budget of 3.6 billion CZK is allocated to the Western Balkans.

The discussion highlighted the importance of collaboration and a co-ordinated approach. The example of the UK was cited as a part of the process whereby Member States share their resources with the EU Delegations becoming a focal point in the countries themselves. The importance of demonstrating value for money was emphasised. Serbia explained that they tried to avoid overlapping between donors by organising a donor-coordination group.

### ***Discussion on resources for the WBIF***

Mr. Engin Goksu, Deputy Director, Official Co-Financing Unit, EBRD presented an overview of the three sources of financing available to WBIF as follows:

EU resources: 85m Euros has been committed for the Municipal Window and 30m Euros for IPF before 2010.

EWBJF: The number of donors has increased from sixteen to nineteen and the total donor pledges now stand at EUR 19.7ms. The amount unused stands at EUR 9.9m.

IFI's resources: 10m Euros was contributed initially by each of the three Banks and the amounts unallocated before the decision of the SC2 are: EBRD 7m; EIB 6.4m; and CEB 10m

Mr Romualdo Massa Bernucci, Director Adriatic Sea Department Lending Operations in Europe, EIB, summarised key features of EIB's approach to the region. He highlighted the effective pooling of resources whilst stressing the opportunities for further improvement in integration of the donor pipeline and further simplification of procedures. He outlined the way forward to be continued close cooperation with the European Commission, as well as with other IFIs and donors, and cited the innovative Green for Growth Fund, developed by EIB/KfW, as an example.

EIB informed the participants on the points that the Bank considers essential for the review, which are:

- a) Simplification and streamlining of procedures, if possible pooling of all donors funds (including IFIs and Commission) into a single fund;
- b) Replenishment of resources, which are being used up quite fast;
- c) Extension of scope to all sectors and instruments;
- d) Review of cost coverage;
- e) Performance assessment to examine how results are in line with expectations in the field, in particular from the point of view of the beneficiaries;
- f) Cofinancing rules of the European Western Balkans Joint Fund and role of non-EU banks in the process, in particular World Bank;
- g) Further integration of donors' and regional and sectoral planning bodies' pipelines in the pipeline of the WBIF.

Mr Yngve Engström, Head of Unit Regional Programmes, DG Enlargement, described how the EC are developing their contributions. The principal EC funding will continue to be channelled via the national IPA programmes and managed by the EU delegations or directly by the national authorities. Based on the distribution of IPA funds in previous years, in IPA 2011 approximately EUR 300m would be dedicated to projects of an investment nature. The Multi-Beneficiary Programme will continue to provide financing for energy efficiency, infrastructure and SMEs. Current thinking, identified via working groups, is that the focus for 2011 financing from the MBP IPA could be: EUR 15 m for IPF; EUR 20 m access to finance; and EUR 10 m to the EWBJF.

In the discussion Sweden promised to confirm a pledge (less than EUR 1.9 m).

***Project Financier's Group: Summary of Progress to Date and Key Issues Arising***

Christos Gofas, Head of Section Regional Programmes, DG Enlargement, and Massimo Cingolani, Deputy Head of Division, EIB presented the activities of the Project Financier's Group (PFG). They reminded the audience that the PFG is the single entry point for the WBIF project pipeline and that it is responsible for the screening and assessment of requests and for the presentation to the Steering Committee of a short list of priority projects. As a rule all projects presented to WBIF for grants should be envisaging loans co-financed by IFIs. The PFG met in March and May 2010 and the key outcomes reported were:

- Project pipeline – 65 projects are under implementation and 55 project requests for grants had been received and screened. 32 projects passed the screening and 23 the assessment. A total of 13 projects were recommended to the Steering Committee. 10 projects are postponed for a subsequent SC. A Management Information System to help manage the process in the future will be available from in September with full implementation, including training, taking place over the last quarter of 2010;
- Monitoring of the pipeline – a monitoring report will be produced for future PFG meetings and further information will be available via the MIS;
- Reporting – an annual report to the SC will be submitted for the December meeting with a draft outline circulated in September;
- Review of WBIF – the identification of possible improvements will be studied by a working group drawn from the IFIs and the EC and reported in December. This will include opportunities for simplification and replenishment of resources, extension of scope to other sectors, co-financing rules, the role of the World Bank and non EU Banks, and the integration of all donors;
- A leaflet has been produced and a website is under construction.

The PFG recommended no new call for projects in 2010 taking into account the resources available and the number of projects.

The ensuing discussion highlighted a number of points as follows:

- The main reasons behind projects being rejected at the screening stage were: project not supported by the NIPAC; no request for a loan; no lead IFI; ongoing project with report outstanding; insufficiently developed project fiche. The main reasons for postponing projects were: missing elements with more information needed; more time needed to put co-lending in place; no Lead IFI and possibility to cooperate with the World Bank;
- The desirability of linking other stakeholders (Member States in particular) to the review working group;
- Several donors stressed the need for cost-effectiveness, preserving the administration fee at the current level of 2 % in total
- The possibility that the EU screening and IFIs assessment done at one stage should be examined.
- The importance of transparency in project selection.

## ***Project submission for approval***

Thirteen grants for projects were submitted to the Steering Committee for approval by five of the eligible seven Beneficiaries. Each project and grant was presented and described by the beneficiaries with support from the relevant IFIs respectively. Particular emphasis was put on how projects fit within national and regional strategies. The numbers of projects submitted by the Beneficiaries were: Albania 4 (environment 1, energy 1, and transport 2); Bosnia & Herzegovina 1 (social); Kosovo (under UNSCR 1244/49) 1 (energy); Montenegro 2 (environment); Serbia 5 (transport 3, social 1 and energy 1).

All 13 grants were approved by the Steering Committee. The total grant value of the 13 applications approved is 13,020,000 EUR and the breakdown of the contributions from the available WBIF sources is as follows: IPF 4,280,000 EUR; EWBIF 4,790,000 EUR; EIB 750,000 EUR; EBRD 250,000 EUR; and CEB 2,950,000 EUR.

The completed project grant application forms for the approved projects are attached to these Minutes.

During discussion on the projects some significant points were made with respect to future applications as follows:

- If projects are of significantly differing characteristics or scope, these should be dealt with separately and not combined into one application.
- Project applications should be very clear in their facts and should leave no room for ambiguous interpretation. For example, clearly stating the proposed use of the grant without danger of confusion (for example one case in hand had not clearly distinguished between a pre-feasibility and feasibility study).
- It was confirmed that the Steering Committee members provides a collegiate decision making service across all WBIF facilities whether or not members have a direct resource input into particular applications.

## ***Summing up and conclusions***

In concluding and summing up, Mr Gerhard Schumann-Hitzler said that the meeting had been held in a spirit of full cooperation and openness and that this pleasant atmosphere had contributed to the two days being very successful with positive outcomes. He presented the summary and conclusions of the meeting which are provided at the beginning of these minutes.

Two administrative announcements were made:

1. Next Steering Committee will meet on 16<sup>th</sup> December 2010 with the location to be confirmed;
2. The EBRD will co-chair WBIF proceedings, together with the Commission, for the next six months.

The Czech Republic were thanked for hosting the event in such pleasant

surroundings and the EIB were thanked for their co-chairing over the last six months. Finally Mr. Pavel Stepanek thanked all participants and brought the proceedings of the second meeting WBIF Steering Committee to a close.

## Projects approved (in EUR)

IDENTIFICATION									PFG WORK PROCESS and Steering Committee Approval						
Operation/Project's Description				Financing & Investment Project Rationale					Eligibility						
Project Code	Title of the Operation	Eligible Sector	Sub-sector	Type grant requested	Grant requested	Lead IFIs	Co-funders	Total Estimated Investment	Assessment	Source of grant: IPA M-B IPF TA	EWBJF Grant	EIB Grant	EBRD Grant	CEB Grant	Total Grant Approved
<b>ALBANIA</b>					<b>3.777.605</b>					580.000	2.050.000	250.000	250.000	550.000	<b>3.680.000</b>
WB4-ALB-TRA-09	Deatiled Design for Tirana-Durres Railway Section and economic financial appraisal for whole rail network	TRA	Rail	DD, EFA	1.250.000	EBRD	JLF, Local contribution, other IFIs	40.250.000	Assessed by EBRD		1.250.000				1.250.000
WB4-ALB-ENV-05	FS & DD Regional landfill	ENV	Waste	FS, DD, CF	1.200.000	CEB - KfW	JLF, Local contribution	30.000.000	Assessed by KfW		550.000			550.000	1.100.000
WB4-ALB-ENE-01	FS for construction of new Substation Tirana3 with 120MVA capacity for reinforcement of	ENE	Transmis sion	FS	577.605	KfW	JLF, Local contribution	12.184.605	Assessed by KfW	580.000					580.000
WB4-ALB-TRA-08	TA for Project Implementation Roads Sector	TRA	Road	PIU support	750.000	EIB	EBRD	210.750.000	Assessed by EIB		250.000	250.000	250.000		750.000
<b>BOSNIA &amp; HERZEGOVINA</b>					<b>2.140.000</b>					1.200.000	-	-	-	2.000.000	<b>3.200.000</b>
WB4-BIH-SOC-02	Support to the construction of a Maximum Security State Prison	SOC	Judiciary	PIU support	2.140.000	CEB	EU, Sweden, Netherlands and USA grants, Local contribution	39.600.000	Assessed by CEB	1.200.000				2.000.000	3.200.000
<b>KOSOVO (under UNSCR 1244/49)</b>					<b>600.000</b>					600.000	-	-	-	-	<b>600.000</b>
WB4-KOS-ENE-05	Energy Efficiency Measures in Public Buildings	ENE	Energy Efficiency	FS	600.000	KfW	KfW, EU	15.600.000	Assessed by KfW	600.000					600.000
<b>MONTENEGRO</b>					<b>900.000</b>					900.000	-	-	-	-	<b>900.000</b>
WB4-MNE-ENV-11	Contsruction of Regional Landfills in Pljeverlja and Zabljak	ENV	Waste	FS, EIA, SIA	150.000	EIB	EIB	27.150.000	Assessed by EIB	150.000					150.000
WB4-MNE-ENV-12	Construction of Regional Landfills in Montenegro	ENV	Waste	EIA, SIA	750.000	EIB	EIB, National IPA	54.750.000	Assessed by EIB	750.000					750.000

<b>SERBIA</b>					<b>4.240.000</b>						1.000.000	2.740.000	500.000	-	400.000	<b>4.640.000</b>
WB4-SER-TRA-06	TA for Railways infrastructure	TRA	Rail	PIU support, TMA, CF	800.000	EIB			Assessed by EIB	-	800.000					800.000
WB4-SER-TRA-05	Documentation for Modernization of Railway NIS to FYROM	TRA	Rail	FS,GP,PD,LP,EI A,SIA	1.040.000	EBRD		270.000.000	Assessed by EBRD		1.040.000					1.040.000
WB4-SER-SOC-05	TA for School modernization Programme	SOC	Education	Sector Strategy, Investment methodology	400.000	EIB	EIB	100.000.000	Assessed by EIB		400.000				400.000	800.000
WB4-SER-ENE-04	Interconnection with Bulgaria Gas Transmission Pipeline	ENE	Gas	FS, EIA,SIA	1.000.000	EBRD	EBRD	62.500.000	Assessed by EBRD	1.000.000						1.000.000
WB4-SER-TRA-04	TA for Railways rehabilitation II	TRA	Rail	PIU support	1.000.000	EIB	EIB, EBRD	161.000.000	Assessed by EIB		500.000	500.000				1.000.000
<b>TOTAL</b>										<b>4.280.000</b>	<b>4.790.000</b>	<b>750.000</b>	<b>250.000</b>	<b>2.950.000</b>	<b>13.020.000</b>	

M-B IPA IPF = Multi-Beneficiary IPA Infrastructure Project Facility, EWBJF = European Western Balkans Joint Fund

I = identification, TMA = technical and management assistance, FS = feasibility study, FAA=Financial Affordability Analysis, PD=Preliminary Design, MD= main design, DD = detailed design, ATP = assistance to tendering process, SofW = supervision of work

## List of participants

Name	Country		Title	Organisation
ARNOUX Jean-Marc	EIB	IFI	Lendig Operations in Europe	
BIMBASHI Albinot	Kosovo (under UNSCR 1244/99)	NIPAC - Beneficiary	Senior Officer for Coordination of Development & EU Affairs	
<b>BOISSEVAIN Josine</b>	<b>NETHERLANDS</b>	<b>EWBJF contributor</b>	<b>Policy Coordinator</b>	
CANA Edon	Kosovo (under UNSCR 1244/99)	NIPAC - Beneficiary	Chief Executive Officer	Ministère de l'Economie, de l'Industrie & de l'Emploi
CAUDAL Nicolas	France	EWBJF Observers	Coordination et Stratégie européenne	
CHIARION CASONI Giorgio	EC	European Commission	Acting Head of Unit, DG Economic and Financial Affairs	
CINGOLANI Massimo	EIB	IFI	Deputy Head of Division	Banque Européenne d'Investissement (EIB)
CLARKSON Caroline	EBRD	IFI	Official Co-Financing Unit	
DE BETHUNE Thomas	EC	European Commission		Regional Programmes, DG Enlargement
DI SEBASTIANO Valentina	EC	European Commission		Regional Programmes, DG Enlargement
DJUROVIC Gordana	Montenegro	NIPAC - Beneficiary	Deputy Prime Minister	
<b>DOLINAR Mateja</b>	<b>SLOVENIA</b>	<b>EWBJF contributor</b>	<b>Under Secretary</b>	<b>Ministry of Finance</b>
DRLJEVIC Aleksandar	Montenegro	NIPAC - Beneficiary		Ministry of EU European
<b>EIROLA Marti</b>	<b>FINLAND</b>	<b>EWBJF contributor</b>	<b>Deputy Director</b>	<b>Ministry for Foreign Affairs</b>
<b>ENGSTRÖM Yngve</b>				<b>Head of Unit, Regional Programmes, DG Enlargement</b>
	EC	European Commission		
GIANFRANCHI Rachele	EC	European Commission	Regional Programmes, DG Enlargement	
GOFAS Christos	EC	European Commission	Head of Sector, Regional Programmes, DG Enlargement	
GOKSU Engin	EBRD	IFI		
<b>HERRERA Leon</b>	<b>CEB</b>	<b>IFI</b>	<b>EU Director</b>	
<b>JONES Richard</b>	<b>EBRD</b>	<b>IFI</b>	<b>Head of Co-financing Unit</b>	
LAZAREVIC Gordana	Serbie	NIPAC - Beneficiary	Assistant minister	Ministry of Finance

LEVITIN Oleg	EBRD	IFI	Senior Political Adviser, Office of the Chief Economist	
LOHR Johan-Willem	EIB	IFI	Engineer - Projects Directorate	EIB
LUKACOVA Iveta	SLOVAK REPUBLIC	EWBJF contributor	Chief State Counsellor	Ministry of Finance
MASSA BERNUCCI Romualdo	EIB	IFI	Director Adriatic Sea	
McCLELLAND Stephen	UK	EWBJF contributor	Head of Europe Programmes	Europe Department, DFID
METTE SICARD Filtenborg	DENMARK	EWBJF contributor	Attaché	Representant Permanent du Denmark to EU
MINIC Jelica	RCC	Others	Deputy Secretary General/Head of Expert Pool	RCC
MÜLLER_HELLMANN Julia	Germany	EWBJF contributor	Eu external relations and Enlargement	Ministry of Foreign Affairs
OCKA Igor	CZECH REPUBLIC	EWBJF contributor		
QUAST Heiko	Germany	EWBJF contributor	counsellor	Ministry of Finance
REINIGER Peter	EBRD	IFI	Business Group Director	
SELLEN Stephan	CEB	IFI	Deputy Director General for Loans	CEB
SILNA Dagmar	CZECH REPUBLIC	EWBJF contributor	Expert	Ministry of Finance
STRAUSS Reinhold	KfW	IFI	Head of Country Team Europe	
TOMASOVIC Damir	Croatia	NIPAC - Beneficiary	Head of Section	Central Office for Development Strategy and Coordination of EU funds
TREPPEL Leander	AUSTRIA	EWBJF contributor	Senior Advisor	Austria Ministry of Finance
VENTO Carolina	EIB	IFI	Counsel	EIB
VIEZZOLI Claudio	EBRD	IFI		EBRD
VLKOVA Ivana	CZECH REPUBLIC	EWBJF contributor	Head of Unit	Czech Rep Ministry of Finance
VODICKA Viktor	CZECH REPUBLIC	EWBJF contributor	1er Secrétaire	Czech Rep Ministry of Finance
O'Mahony Mary		Consultant		PM Group
SCHUMANN-HITZLER Gerhard	EC	European Commission	Director	DG Enlargement
LAZENBY Jeremy	WYG	Consultant	Team Leader   EU Funded Western Balkans	WYG International

Infrastructure Projects Facility (IPF 1)

SINCLAIR Nicolas	WYG	Consultant	Deputy Team Leader - IPF1	WYG International
MARQUES Miguel	Luxembourg	EWBJF contributor	Alternate Director Belgium/Luxembourg/Slovenia	European Bank for Reconstruction and Development
MIHAILOVIC PAVICEVIC Nada	Montenegro	NIPAC - Beneficiary		Secretary General of the Ministry for European Integration
DE CRAYENCOUR Dominique	EIB	IFI	Director for institutional affairs	
SLIVA Jan	EIB	IFI	Speech writer to EIB President	
GONZALEZ SANZ Paola	SPAIN	EWBJF contributor	Senior Adviser	Ministry of Economy and Finance
PUGLIESE Elisabetta	Italy	EWBJF contributor		Ministry of Economy and Finance
BOTKER Christina	DENMARK	EWBJF contributor	Head of Section	Ministry of Economy and Business Affairs
SILLER Roland	KfW	IFI	First Vice President	KfW
TARAFAS Imre	CEB	IFI	Vice Governor	CEB
FISCHER Jan	Czech Republic	EWBJF contributor	Prime Minister	Czech Republic
REICHENBACH Horst	EBRD	IFI	Vice President	EBRD
AHLERS Theodore	World Bank	Others	Operations Directors	World Bank
ÖRLŐS László	HUNGARY	EWBJF contributor	Deputy General Director	Hungarian Ministry for National Economy
ČENGIĆ Jasmina	BiH	NIPAC - Beneficiary	Expert Advisor in the Directorate for European Integration of BiH	
Vassilis Evmolpidis	COWI	Consultant	Team Leader   EU Funded Western Balkans Infrastructure Projects Facility (IPF 2)	
HWAN KIM Tae			EBRD Alternate Director for Australia/Korea/NZ/Egypt Head of Department for International Financial Institutions	Ministry of Finance
FLEGAR Sanja	Croatia	NIPAC - Beneficiary		Ministry of Finance
CVEK Goran	Croatia	NIPAC - Beneficiary		<u>Ministry of Finance</u>
BOIDIN Bernard	France	EWBJF Observers	chef du Service Economique	Ambassade de France à Prague
WALLER Jean-Luc	France	EWBJF Observers	IPA Rep Perm France - Bruxelles	Ambassade de France à Prague
STEPANEK Pavel	Czech Republic	EWBJF contributor	EBRD Executive Director	Czech republic
TUVESON Andreas	SWEDEN	EWBJF contributor	Deputy Director	MFA Stockholm
PAPADOPOULOU Marianna	Greece	EWBJF Observers	Head Of Division	Ministry of Foreign Affairs - Special Secretariat for the Development of

International Programmes

WHITE Jessica	EBRD	IFI	Adviser to the EU Director, Vassili Lelakis (DG ECFIN)	EU Office, London
HLAVSOVÁ Ivana	Czech Republic	EWBJF contributor	Director of Department of South and South-East Europe	Ministry of Foreign Affairs of the Czech Republic
GOLLAJ Eglantina	Albania	NIPAC - Beneficiary	head of Sector Nipac Office	Albania
ARIFAGIC Sanjin	RCC	Others	RCC Expert on Economic and Social Development	
KOENIG Gaspard	EBRD	IFI	Manager, Official Co-Financing Unit	
KAFKA Pavel	Czech Republic	EWBJF contributor	Director General	Ministry of Foreign Affairs, Czech Republic
KOENIG Gaspard	EBRD	IFI	Manager Official Co financing	
KOGALNICEANU Violeta	Energy Community		Head of Infrastructure Unit	ENERGY COMMUNITY secretariat
KADRI Emina	IFI		Socio Economic Advisor	
NORAS Tytti	FINLAND	EWBJF contributor	Permanent Under-Secretary	Minsitry of Finance

**Members designated to the SC**